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PARKS AND RECREATION

The magaz

of the minois Association of Park Districts and the Illinois Park and Recreation Association

maintenance

LUS: Rock Island's Reinvigorated Riverfront & Implementing No-Mow Policies

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FROM THE EDITOR

When we decided to build a house, my husband and I were drawn to a particular lot because of its untamed beauty. A deep corner where one street ends and another begins with decades-old trees lining its perimeter, the far edge was overgrown with wild grasses that grew taller than anyone in our family. The other edge lined up with the rolling pasture of a small



farm. Always within sight were three cows (creatively named Brownie, Blackie and Spottie by our 5-year-old) leisurely grazing at the fence line. Standing knee-deep in weeds trying to envision our house in that spot, we were serenaded by a chorus of cicadas, frogs and birds.

We deemed it the perfect lot and proceeded with plans to position the house to maximize our views of the peaceful surroundings. So why then, almost immediately upon moving in, did we begin to try to tame the yard, to bring order and control to the very chaos that appealed to us, that brought us back to this lot and not to other more finely manicured, suburban choices?

Just as our member agencies' maintenance staff strive to create safe and welcoming outdoor spaces, I'd like to think we've enhanced our yard's natural features while creating a functional space our family can enjoy.

We expect our retaining walls to prevent soil erosion and hope our efforts to thin the existing ornamental grasses will allow more healthy, hearty plants to grow. As for the lawn, my husband diligently scattered grass seed and meticulously fertilized and watered to ensure a thick, lush ground cover.

Alas, we were rudely reminded, you can never truly tame nature. As evidence: one day in early spring, just as the bare patches in the lawn were beginning to fill in and the entire yard began to take on a deep-green sheen, one of our 1,000-pound neighbors found (or more likely created) a hole in the fence and spent the morning alternately trampling and munching on our hard-earned grass. Final score? Cows 1. Homeowners 0.



Best regards, - LORI HARLAN





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GET ON BOARD

Maintaining Your Agency's Leadership



Peter M. Murphy IAPD President and CEO

This article falls on the heels of the Illinois Association of Park Districts concluding a series of six Good Governance seminars throughout the state. These seminars were the result of a continuing collaboration by IAPD with the Illinois Municipal League and the Illinois Community College Trustees Association.

The synergy created by locally elected officials attending these seminars together breaks down barriers as evidenced by my discussion with one suburban collar county mayor at one of the seminars. He commented on how his predecessor and the park district had a contentious relationship, even though they served the same citizens. He further commented that since he has been mayor, the city's relationship with the park district was now strong and cooperative. Win one for the good guys.

Maintenance is the theme of this issue of *Illinois Parks* & *Recreation,* and that concept extends beyond the nuts-andbolts operational side of our industry. As leaders, we are all well served to apply that concept to the boards on which we have the opportunity to serve. Creating mutually beneficial relationships with other units of local government and community groups is the hallmark of high performing boards. And just like a piece of equipment, park or a soccer field, relationships require maintenance and upkeep to function effectively.

Does your board work at maintaining its ability to connect? Ask yourself a few questions. What steps do we take annually in order to enhance our connectivity with the community? As an agency, are we adaptable? Are we entrepreneurial, responsive and motivated? And finally, how do we measure success in this area?

In an era where discussions on consolidation of government are taking place, partnerships equal efficiency and cost savings. I would challenge any other unit of local government to demonstrate greater success with partnerships than those made by park districts. The key is in maintaining them. Scott Chovanec, a speaker at the recent Good Governance seminars, shared the following thoughts on leadership that I think are effective when developing a board that others seek to form successful partnerships with.

"Before you are a leader, success is all about growing yourself. When you become a leader, success is all about growing others." - Jack Welch



They are a board that:

- Treats others with respect and consideration
- · Uses diplomacy and tact when dealing with others
- · Deals effectively with difficult issues
- Acts as a team
- · Cooperates with others
- · Is a leader among peers as an organization
- Has a positive influence on relationships
- · Tries to quickly and effectively resolve conflicts or complaints
- Accepts change with an open mind
- Accepts responsibility for mistakes
- · Handles stressful situations well
- · Follows through on commitments
- · Makes thoughtful suggestions which lead to improvements
- Thinks problems through clearly
- · Has good communication skills
- · Is attentive to details
- · Is seen as an organization that sets a positive example

Chovanec also shared a definition of teamwork I found useful as a guideline for partnerships:

Teamwork is the ability to work together toward a common vision. The ability to direct individual accomplishment toward organizational objectives. It is the fuel that allows common people to attain uncommon results. Simply stated, it is less about me and more about WE.

This summer, enjoy the fruits of your board service. As your parks and programs are filled with people, remember you make a difference every day in the lives of those in your community and Illinois.

New Opportunity to Learn

IAPD strives to provide its members with the finest board training available. The next opportunity is July 11 when Nancy Sylvester, MA, PRP, CPP-T, a nationally renowned parliamentarian presents **Solving "Board Games"** – **Building an Effective Board**. The presentation will cover the following topics:

- Conducting Better Board Meetings
- Communication Skills
- Leadership
- Understanding the Responsibility of a Board
- Your Fiduciary Duty as a Board Member
- · Working as an Effective Team within Your Board
- Board/Staff Relationships

Nancy has been a practicing professional parliamentarian since 1980. She is a Team/ Leadership Specialist and provides assistance with strategic planning, facilitation, meetings, board training, communication and team building. Nancy has more than 15 journal articles to her credit as well as two booklets and two books: *The Complete Idiot's Guide to Robert's Rules* and *The Guerrilla Guide to Robert's Rules*.

Solving "Board Games" -Building an Effective Board Wednesday, July 11, 6 - 9 p.m. Buffalo Grove Park District's Alcott Center, Meeting Rooms 10 & 11

2012 CALENDAR OF EVENTS

July 11

Solving "Board Games" – Building an Effective Board Buffalo Grove Park District's Alcott Center

July 19 Legislative Awareness Golf Outing Bensenville Park District's White Pines Golf Course

August 18 Park District Conservation Day Illinois State Fairgrounds

August 27 Summer Golf Tour Event #3 Zion Park District's Shepherd's Crook Golf Course

For the most up-to-date Calendar of Events, please visit the IAPD website at www.ILparks.org. September 24 *Please note date change Summer Golf Tour Event #4 Oswegoland Park District's Fox Bend Golf Course

September 28 IAPD Best of the Best Awards Gala Wheeling Park District's Chevy Chase Country Club

October 11 Legal Symposium Hamburger University/Hyatt Lodge Oak Brook

October 16-18 NRPA Congress & Exposition Anaheim, California

January 24-26, 2013 IAPD/IPRA Conference Hyatt Regency Chicago

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"Reconnecting Rock Island to its riverfront roots is one way the city is attempting to upcycle the community."



BY KAT NELSON

O Rock Island's Riverfront

The squeals of delight from small children can be heard as you approach the entryway of Schwiebert Riverfront Park. What was once a deteriorating armory building is now a state-of-the-art playground, stage and river walk. Reconnecting Rock Island to its riverfront roots is one way the city is attempting to upcycle the community. Rock Island's long history as a riverfront town goes back to lumber companies, steamboats and railroads, including the first railroad bridge across the Mississippi River that was built just upstream. In the 1930's, an armory building was built on the dock of an old ferry boat. The city, many years later now, has ownership of the armory building property and saw it as an opportunity to reconnect with the riverfront.





When no economically viable reuse prospects were identified, the old armory building was demolished. The city was able to fill the former basement with the building's ruins to reduce cost and waste. The steel from the structure was also put to reuse and sent to a metal recycling facility. The upcycle process began by taking older materials and using them to upgrade the area for the community.

The former mayor, Mark W. Schwiebert, and the city council were then left with a blank landscape. They soon began to work with landscape architect Bruce Morrow of Madison, Wisconsin to design a concept for a new park, in hopes of giving the riverfront back to the citizens of Rock Island and its visitors. Park and recreation staff held meetings with other departments and downtown business organizations to identify primary uses, activities and specific amenities needed to support these uses and events. After phase one was complete, Mr. Morrow, members of park and recreation, public works and community and economic development worked to blend the facility needs with the conceptual drawings designed by the city council. They also kept in mind a need to generate revenue when possible, accommodating smaller groups and private events. One of the most challenging aspects of the park's design was how to incorporate a floodwall. Due to the park's location, flooding was a very real possibility in the spring. Luckily, the team came up with a creative solution. What many patrons see as large steps to sit on and enjoy a river view actually serve as a base for a floodwall that can be constructed in pieces. The wall, which is stored offsite, is brought in during floods and constructed in layers based on the predicted rise of the river. The wall provides protection from the river and even allows for the park's continued use during floods. With the floodwall design established, the rest of the park planning fell into place.

The result was a park that added a whole new demographic to the downtown area that tends to be professional people during the day, and night clubbers in the evening and early morning hours. Now, there are families and young teens that arrive mid-morning and continue to be active until 10 pm when the park closes. The park has already added sidewalks to accommodate cut through traffic patterns and a higher concentrated filtration system for the participatory fountains.

"The success of this park is evidenced by the countless community members who call the park department and city to express their thanks."

Schwiebert Riverfront Park, in addition to its one-of-a-kind compass that points out the river flow to be east to west instead of north to south, boasts a great lawn and stage that oversees the lower promenade with unrestricted views of the river. The facility provides a concert area for approximately 1,000 people and can also be used for weddings and other special events.

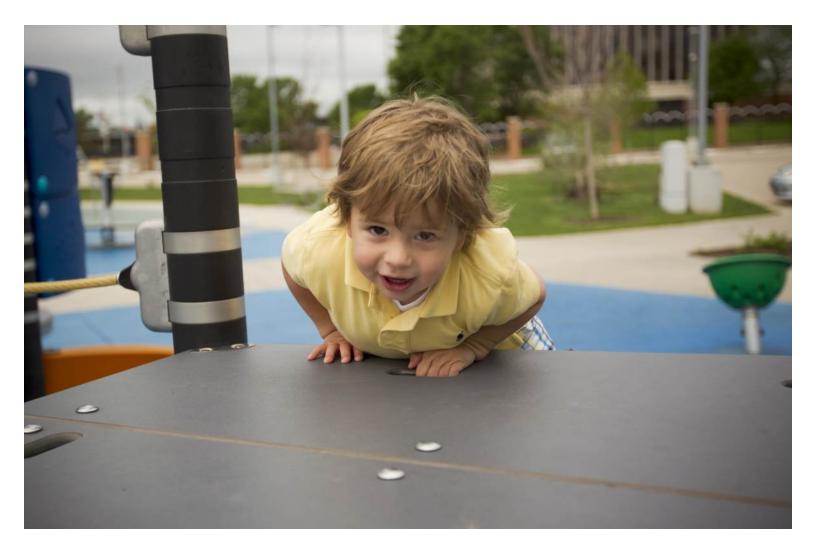
A unique underground feature that no one sees is the structural Styrofoam under the upper pavilion. There was a concern that a soilbuilt hill might put additional weight against the seawall, causing a structural failure. The answer was to build a hill made primarily from the lightweight material, cover it in soil and build the new picnic pavilion on top. This area has a direct view into the lock system allowing visitors to see the barges move up and down the Mississippi River.

A new interactive playground from Kopan, popular with children of all ages, even attracts some adults who join in the fun attempting to figure out the games and hit the light-up buttons in time. The safety surface for this playground is made out of both recycled tires and reused foam pieces to create a soft landing surface just in case the children get a little too carried away. This is one of the many green amenities used in the park.

The final component, and possibly the most impressive, is the entry plaza, which includes a participatory fountain. During hot summer days, you find this fountain full of children playing. At night, the fountain becomes chic with an LED light display that changes the color appearance on the water. The LED lights for the fountain are not the only energy-saving techniques the park features. The parking lots are also recipients of LED lighting. Yet, what is even more unique about the parking lots is the fact that one of the two lots is shared with a local business. Modern Woodmen and the City of Rock Island were able to create a parking lot that features gates so that during the day, Modern Woodmen may use the parking lot, and after work hours, weekends and during special events, patrons for the park may use the parking lot. This has worked wonderfully for both parties and allows the park to include additional green space that would otherwise have been a second parking lot.

Other features of the park include green roofs on the bathroom and stage storage room. These allow for less storm water runoff and decrease the heat that builds up from paving and roof structures. Schwiebert Riverfront Park also includes electrical access boxes throughout the park. This helps reduce the need for generators during special events and decreases impact to the turf areas when additional power is needed.

The success of this park is evidenced by the countless community members who call the park department and city to express their thanks. They truly appreciate being connected back to their roots – the riverfront. Next, the city plans to build a transit marina to allow boaters to dock and enjoy the park as well as downtown businesses. This will once again help expand the current demographic of the park.



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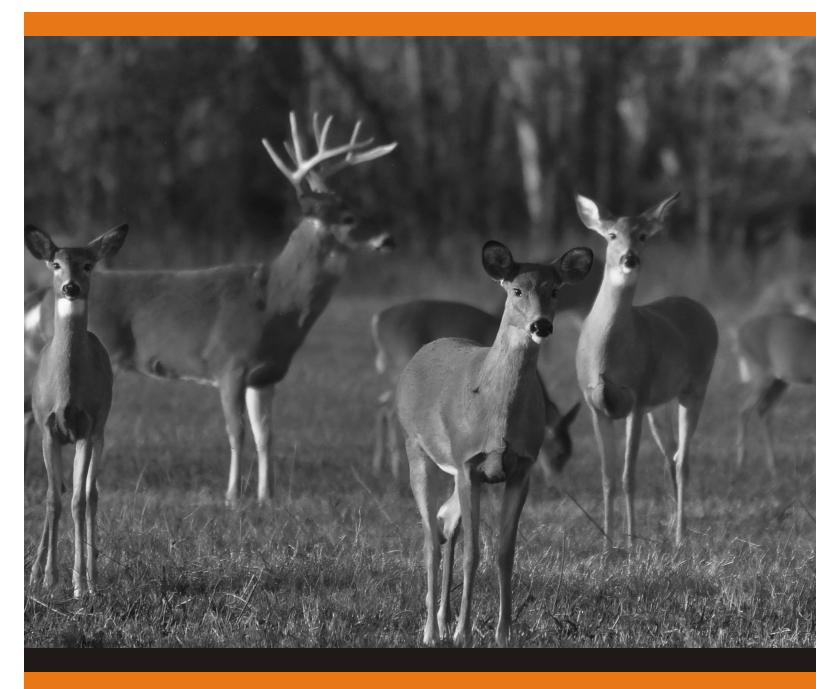
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Managing the Balance between

PEOPLE & ANIVALS

in Parks and Open Space Settings

It does not take a scientist to know that the Prairie State has far more corn and soybeans than prairie plants. A drive through virtually any part of Illinois will reveal our agricultural past and present. The Illinois Department of Agriculture reports that approximately 80 percent of Illinois land is farmed - about 28 million acres. The rest is reserved for the houses and businesses where most of our residents live and work. Though we farm a noticeably smaller area than we did only a few decades ago, we have a greater crop yield than ever before.

Just as our farming techniques have evolved, so too have the animals and people who call Illinois home. Wildlife is finding ways to survive in places they never could before ... and, for perhaps the first time, some people are beginning to welcome the animals. Bird watchers are particularly passionate. The US Fish and Wildlife Service reported in 2007 that Americans spend \$3 billion annually on bird seed, and another \$800 million on bird feeders, baths and houses. Keep in mind, that does not include the money spent traveling to watch birds or the backpacks, cameras, binoculars and field guides they carry.

That is just birds. A trip to the local feed store reveals squirrel feeders, bat houses and tools to create butterfly gardens. People are buying salt licks for deer and trail cameras to snap photos of their backyard raccoons. Researchers have documented this phenomenon across the country, repeatedly finding that more and more people find value in wildlife conservation. In other words, people are becoming less likely to shoot animals with a gun and more likely to shoot them with a camera.

Even though a majority of people appreciate wildlife, they are often very specific about where they want to see it. Herein lies perhaps the greatest challenge for managers: How do we

By Jonathan Hicks

balance the numerous attitudes and values that many people express? For the most part, research has found that it is not wildlife to which people are opposed, it is the situations that arise from the presence of wildlife.

For instance, most people genuinely enjoy seeing deer at their local forest preserve; however, seeing one crash through your car's windshield is far less appealing. Having Canada Geese in the river may be quite enjoyable. Having them on your golf course is more problematic. This article offers readers an overview of the issues and practical suggestions for a balanced approach to managing the relationship between wildlife and people in park and outdoor settings.

What people have in common – regardless of how they feel – is that they tend to respond to wildlife decisions with passion and emotion. On one side, people want to shoot deer that eat their vegetable gardens. On the other side, people don't want to remove the deer, no matter what.

A similar situation arose in Wheaton last year with coyotes. Members of the public were concerned for the safety of their pets and young children. However, when the city made the decision to trap and kill roughly half a dozen coyotes, many people were upset. In reality, the coyotes were probably not a threat. Reports of coyote attacks on humans are almost nonexistent. Coyotes are not pack hunters like wolves, and pets kept indoors, inside fences or on leashes are generally not at risk. In fact, when post-mortem examinations were conducted on the trapped coyotes, the contents of their stomachs were not human children or pets. They were almost entirely filled with dog food that residents had left outside for their pets. In other words, many of the same people who did not want coyotes around were unknowingly contributing to their presence.

"Wildlife is finding ways to survive in places they never could before ... and, for perhaps the first time, some people are beginning to welcome the animals." "For the most part, research has found that it is not wildlife to which people are opposed, it is the situations that arise from the presence of wildlife."

Unfortunately, "reality" and "facts" are rarely as important to the public as their feelings. For a variety of reasons, people have strong emotional responses to wildlife – some positive, some negative. Just because feelings are not objective does not mean they should be ignored. Regardless of why people feel the way they do, managers often get caught in the middle; and making everyone happy can seem like an impossible task. However, there are many ways to handle the numerous public emotions.

Take for example the Urbana Park District (UPD): In Meadowbrook Park, one of their largest and most visible parcels, beavers dammed up a creek and caused upstream flooding. Not unexpectedly, the people with the flooded basements responded angrily and passionately. However, the UPD came to realize through respectful dialogue that the public didn't hate beavers ... they just hated flooding. By reframing the public's emotions, the park district was able to come to a compromise by which the beavers could stay in the park, and the nearby neighborhoods could keep their basements dry. All it took was a few feet of PVC pipe to alleviate some of the water pressure near the dam. As a result, the UPD addressed the concerns of homeowners and eliminated flooding. In fact, they have increased traffic to the nearby park, as hundreds of people now visit each year just for the chance to catch a glimpse of the beavers. Success stories like this are becoming more and more common. However, with limited time, budget and personnel, it is also easy to understand why managers might be skeptical of this approach. Park managers have the knowledge and experience to ask people their feelings, help them understand the policies and thereby minimize the occasional conflicts between people and animals. With that in mind, the following are strategies and tools available to help.

1. Be willing to engage the public – even when they are passionate and emotional.

Ultimately, having people who are passionate is what you want; it means they care about your parks. However, one mistake managers make is to ignore people's feelings. Emotions do not necessarily make public opinions irrational or worthy of dismissal. "Emotion has elements of reason and action as well as of feeling. Emotion can no longer be (dis)regarded as a synonym for irrationality," said Ingleton (1999). So, while it is easy to ignore emotional reactions because they are not "logical," emerging research suggests those are precisely the reactions we should consider. 2. Manage people first, manage wildlife second.

Rather than spending time, energy and resources to combat wildlife, the position supported by recent research is that we should focus on the people who patronize the sites where these animals live (Nelson, 2008). Instead of using limited park resources to try to change animal behavior, we are much better served to concentrate our efforts on directing human behavior through positive interaction and education. After all, until we can teach wildlife to look both ways before crossing the street or not use our porches for nesting sites, our energy is best spent giving people tools to get along peacefully.

3. Educate yourself and the public.

Whether we like it or not, park and recreation agencies are best equipped to teach the public about our green spaces and the wildlife that resides there. However, without formal training, many decision makers are often left to figure things out for themselves. The University of Illinois Extension identified this issue and put together a website to help. "Living with Wildlife in Illinois" is an easy-to-use resource available to both agencies and the public and can provide answers to basic wildlife questions including everything from how to identify nuisance species to what to do with injured or orphaned animals. Visit web.extension.illinois.edu/wildlife/



4. Remember you are not alone.

The Office of Recreation and Park Resources (ORPR) at the University of Illinois Urbana-Champaign has developed a simple and free way for Illinois managers to ask questions, share their knowledge and talk about different wildlife management strategies. The Illinois Wildlife Management ListServ (IWML) is an easy way for managers to keep up-to-date on the most current strategies for managing human-wildlife situations, and share their own struggles and success stories. This virtual meeting of the minds is administered by the ORPR, is free of charge and is open to any decision makers who are interested. For more information or to register, please visit *www.orpr.uiuc.edu* or email the author at *Hicks5@Illinois.edu* with the word SUBSCRIBE anywhere in the message.

Managing human-wildlife interactions can be a complex matter. With changes in land use, wildlife is behaving differently, and people are reacting differently to the animals' presence. By default, the role of managers may be changing as well. For public relations reasons, trapping and removing wildlife may no longer always be the best option. Ultimately, though outwardly it may seem like more effort, the best responses may involve being as knowledgeable about wildlife as possible and helping our stakeholders to be equally educated. With time and persistence, Illinois may find the balance between human and wildlife demands. Our park and recreation managers will lead the way in identifying how other parts of the country will do the same. Illinois may never again be the Prairie State, but there is nothing to stop us from being the most creative and visionary managers of people, places and wildlife that our field has known.

Jonathan Hicks, University of Illinois Urbana-Champaign, Office of Recreation and Park Resources

Photos appearing in this article are compliments of 2011 IP&R Magazine Photo Contest entrants Bryan Werner, Metro East Park and Recreation Department (deer photos), and Melissa Swanner, Geneva Park District (squirrel photo in Table of Contents). Special thanks to Bryan and Melissa.

"Living with Wildlife in Illinois" is an easyto-use resource available to both agencies and the public and can provide answers to basic wildlife questions including everything from how to identify nuisance species to what to do with injured or orphaned animals. In recent months, the news continues to report that fuel prices are increasing. Just what you need as your budget flat-lines or decreases due to lingering economic problems. Now may be the time to evaluate your mowing operations – to consider why, what and how you mow.

TO MORNOT TO MORNOT

THAT IS THE QUESTION

by William Rosenberg



We have been conditioned, especially in suburbia, that every blade of grass should be cut; every pole, tree and fence line should be weed-free. But why? In 1983, when unemployment was at 9.7 percent and we were just emerging from the latest oil crisis (sound familiar?), Thomas Kalousek published an article in this magazine explaining the efficiency of no-mow areas. Here is a fresh look at those ideas.

Begin by talking with the mowing staff. Identify hard-to-mow areas, steep banks, wet areas, tight spots where mowers don't fit and back areas where no one ever ventures. Soliciting staff input may be difficult: Remember, they have been mowing every inch of the park, and now you are asking them to reduce their mowing. From a staff perspective, less mowing may equal less staff. To initiate the conversation, have maps of the parks and along with your staff, mark off potential no-mow areas. Start small; little areas in many parks begin to add up.

Before you stop mowing, observe these areas during different times of the year to insure that they are not being used. As you evaluate these areas, try to envision how these changes will affect neighbors' views. Get neighbors involved. You know your community, so decide the best way to get the word out. One easy way is to highlight in your brochures the 'greening' of your organization.

"Before you stop mowing, observe these areas during different times of the year to insure that they are not being used. As you evaluate these areas, try to envision how these changes will affect neighbors' views."

"Take a hard look at your operation to see if adding no-mow areas to your parks makes sense for your community and your bottom line."

Now that you have no-mow areas, track (or estimate) how much fuel, equipment maintenance and staff time you save. These facts will be helpful in conversations with residents who seem to fall into three distinct categories. Many are very happy with what you are doing; they love the green initiative and appreciate the reduction in costs. Others may not be as enthusiastic, but agree it's the right thing to do. The last, and by far the fewest, will never agree to no-mow areas located near their homes, no matter how beneficial. Be flexible. If you can make a resident happy by placing that area back on the regular mowing schedule, go ahead.

Once your no-mow areas are established, keep looking for new areas to add to the no-mow list or expand the ones you have. Keep the areas free of debris, and mow them at least once a year. This helps to prevent tall weeds and saplings from taking over. I prefer mowing in late fall as this gives your parks a unified look for the winter months, and the tall grass won't collect blowing debris.

The next step in the process is to identify no-mow areas that are good candidates to transition into native areas. Establishing native areas is a great way to further reduce costs, add color and help the environment. Depending on the size of the area, type of equipment you have and staff expertise, you can do this in-house or contract it out. If contracting out, look into a three-year maintenance agreement. This will really help with establishing the native area.

In 2008, after adding an additional 47 acres of park land, Carol Stream Park District looked at how and what we were mowing. We found we had a hard time keeping up with regular mowing. The trimming crew would mow the smaller parks and then try to catch up with the two larger mowers who were mowing the larger parks. Many times the larger parks were not trimmed the same day they were mowed. We looked at adding more staff and another zero-turn mower, but we felt it would be more cost effective to contract out our smaller parks, as well as the turf areas around our facilities. Contracting out 20 smaller parks and three facilities consisting of 28 acres cut our mowing schedule by one day, and for the three-year term of the contract, the cost of mowing these areas is locked in. We continue to mow in-house 18 larger parks, consisting of 360 acres. Over the last three years, we have converted 47.3 acres or 13.12 percent of park land into no-mow areas. In the last two years, we have converted 6.03 acres or 12.82 percent of our no-mow areas to native areas. By contracting out smaller parks, adding no-mow areas and tweaking the mowing schedule, we have reduced our staff mowing time from five days to three days a week.

In 2010, we spent 3,146.75 staff hours or 12.60 percent of all available staff time mowing. In 2011, we spent 1,892.91 staff hours or 7.58 percent of all available staff time mowing. The mowing crew (consisting of three full-time and two part-time employees) is now available two days a week for other projects. During heavy growing periods, they can also mow athletic fields more than once a week. With experienced full-time staff only mowing three days week, we have reduced our seasonal hiring by 50 percent, reducing our part-time budget by \$23,564.

Most of us – if not all – have watched as our operating budgets have been reduced or been kept at the previous year's levels. In addition, employees have left and not been replaced. But the expectation of how we maintain our parks hasn't changed. Mowing parks is time consuming and expensive. Take a hard look at your operation to see if adding no-mow areas to your parks makes sense for your community and your bottom line. One thing is for sure, and I would think Thomas Kalousek would agree, mowing equipment, labor and fuel costs are not going to get any cheaper.

William Rosenberg, Director of Parks, Facilities and Production Carol Stream Park District





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Visit IAPD's website, ILParks.org, and from the left column, select Publications / IP&R Magazine / WebXtras.

Building an Alternative-Fuel Fleet

by Michael R. Webster, Fleet Manager, Forest Preserve District of DuPage County

The Forest Preserve District of DuPage County recently made its first appearance in *Government Fleet* magazine's "100 Best Fleets in North America," which recognizes peakperforming operations from among the nation's 38,000 registered fleets. It's a prized distinction the Forest Preserve District has been working toward for a long time.

In June 2001, the Forest Preserve District's Board of Commissioners approved a 10-year initiative to create a 100 percent alternative-fuel fleet by replacing or retrofitting existing vehicles within the normal replacement cycle. More than a decade later, the District has a program that boasts the use of compressed natural gas, liquid propane gas, hybrid technology, E85 ethanol flex fuel and B20 biodiesel; but in the interest of using the cleanest-burning domestically produced fuel at the lowest cost per gallon equivalent, the District has focused its attention on CNG bi-fuel vehicles.

With an octane rating of 130, CNG is the cleanest-burning fuel available today. It produces an average of 30 to 50 percent fewer hydrocarbon emissions than gasoline, which also translates to less maintenance, longer engine life and

extended oil-change intervals. CNG is also currently 50 percent less expensive than a gasoline-gallon equivalent and is domestically produced and readily available in Illinois.

With all of CNG's advantages, though, it has its challenges. One of the biggest is the cost to retrofit vehicles and establish the required infrastructure, but advanced planning can help. Matching grants and Illinois Environmental Protection Agency credits can offset conversion costs, and the IRS offers yearly per-gallon rebates for using CNG. The Forest Preserve District recently received a \$524,772 U.S. Department of Energy Clean Cities Award to convert 14 gasoline engines to CNG bifuel and to build the state's first fueling station with four alternative fuels — CNG, LPG, E85, and B20 — at its maintenance center at Churchill Woods Forest Preserve in Glen Ellyn. It also received a \$104,500 DOE grant to add E85 and B20 fueling stations to its existing CNG station at Blackwell Forest Preserve in Warrenville.

Go online to continue reading about the Forest Preserve District of DuPage County's conversion to alternative fuel, and learn about the challenges they faced, the strides they have made and what they learned along the way.

PEOPLE & PLACES



New Executive Director Announced at Bolingbrook

The Bolingbrook Park District Board of Commissioners announced the appointment of Ron Oestreich as the new Executive Director effective May 1. Oestreich, a resident of Romeoville, was previously the Superintendent of Revenue Facilities at Bolingbrook, a position he held since 2000.

"Throughout the search process, it became clear that hiring Ron was the best way to continue the positive

momentum and success that was in place with Susan Hoster-Suggs," Board President AI Traczek said. "Ron has great experience and proven results with the district, and we're confident in his abilities."

Oestreich has more than 20 years of experience in parks and recreation, most recently managing the operations of LifeStyles Fitness Center & Spa, Boughton Ridge Golf Course, Ashbury's at Boughton Ridge and Pelican Harbor Indoor/Outdoor Aquatic Park, an award-winning aquatic center.

Ron is a graduate of Eastern Illinois University (1991) and Keller Graduate School of Management (2006) where he received his Master's of Business Administration.



Three Illinois Park Districts Among Gold Medal Finalists

Congratulations to the following Illinois park districts chosen as finalists for the Gold Medal Award.

Class II (population 100,000-250,000) Rockford Park District

Class III (population 50,000-100,000) Waukegan Park District

Class IV (population 25,000-50,000) St. Charles Park District

This year's award recipients will be announced live during NRPA's 2012 Congress and Exposition, October 16 - 18, in Anaheim, California.

The Gold Medal Award honors communities throughout the U.S. that demonstrate excellence in long-range planning, resource management and agency recognition. Each agency is judged on its ability to address the needs of those it serves through the collective energies of citizens, staff and elected officials.



2012 Golf Guide Available Online

Whether you're promoting your agency's courses or looking for new links to play this summer, the *2012 Golf Guide*, now available online, provides convenient and comprehensive information on public courses across the state including par, rating, slope, fees and highlights of the course. Visit www.ILParks.org, and from the column on the left, select Publications / IP&R magazine / Golf Guide.

If your agency completed the recent online survey, your updated information has been included. **Did you miss the survey?** It's not too late to add your course information and photos. Contact Lori Harlan at **Iharlan@ILparks.org** or (217) 523-4554 to get in the *Golf Guide* today.





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